



## The Working Capital Training & Preparation of Business Cash Projections for Titi Putih Village Community as Fisherman's Village (An International Community Service Report)

Azhar Maksu<sup>1</sup>, Normah Omar<sup>2</sup>, Noor Marini Haji Abdullah<sup>3</sup>, Iskandar Muda<sup>4\*</sup>, Erlina<sup>5</sup>, Ibnu Austrindanney Sina Azhar<sup>6</sup>, Windi Astuti<sup>7</sup>

<sup>1,4,5,6,7</sup>Accounting Department, Universitas Sumatera Utara, Medan, Indonesia

<sup>4\*</sup>Email: iskandar1@usu.ac.id

<sup>2</sup>Universiti Teknologi MARA, Accounting Research Institute, Level 12, Menara Sultan Abdul Aziz Shah, Shah Alam, Selangor, Malaysia

<sup>3</sup>Universiti Teknologi MARA Cawangan Kelantan, Malaysia

**\*Corresponding Author:** - Iskandar Muda

\*Accounting Department, Universitas Sumatera Utara, Medan, Indonesia, Email: iskandar1@usu.ac.id

### Abstract

The purpose of this paper is to provide training in the preparation of working capital for residents of Titi Putih village, Batubara Regency, North Sumatra, Indonesia by identifying the allocation of the Production budget, Raw Material Budget, Labor Budget and Sales Budget so that the ideal Working Capital scheme with a certain point of sale will generate cash flow. predictable entry so that people can avoid loans from money lenders and banking institutions. The method used is a pattern of socialization, training, strengthening governance and monitoring and evaluation. The participants of the activity were residents of Titi Putih village, Batubara, North Sumatra Province, Indonesia. The results show that with the Applied Excel application feature training related to the Preparation of Working Capital by identifying the allocation of the Production budget, Raw Material Budget, Labor Budget and Sales Budget so that the Working Capital scheme will be able to identify certain sales points that will generate cash inflows.

**Keywords:** Working Capital, Cash Projection, Raw Material Budget, Budgeting.

### 1. Introduction

The development of the business world today is so complex. Today's business world must adjust to the needs of stakeholders and shareholders. The business world needs working capital. (Durst & Gerstlberger. 2021). Stating that if working capital can be obtained, it must be efficient and effective in managing it. Working capital is able to finance expenses or daily business operations. With sufficient working capital, it will make the company operate economically and efficiently and not experience financial difficulties (Altaf, & Shah, 2021, Chen et al., 2021, Rajagopal, 2021). Net working capital turnover is one of the ratios used to measure or assess the effectiveness of a company's working capital during a certain period. It means how much working capital rotates over a given period or within a period. This ratio is measured by comparing sales with working capital or with average working capital (Ahangar, 2021; Aidara et al., 2021, ER & Nurmawati, 2021, Khurana et al., 2021 and Mustapa, 2021).

Many residents of Titi Putih Village, Fifty Pesisir District, Batubara Regency are trying to be traders and entrepreneurs. This certainly has a lot to do with working capital management. Many citizens' working capital is obtained from loans both from bank and non-bank financial institutions. This is of course burdensome in terms of bank interest payments that are so large. Efforts to overcome this can be done by taking steps to make efficient and appropriate capital turnover. If the working capital turnover has been carried out efficiently, it can avoid capital sourced from loans. Working capital is able to finance day-to-day expenses or operations. With sufficient working capital, it will make the business operate economically and efficiently and not experience financial difficulties. The benefits of working capital according to Khan et al., (2021) are (1) protecting companies against working capital crises due to falling values of lancer assets, (2) Making it possible to pay all obligations on time, (3) Making it possible to have sufficient inventory to serve consumers, (4) Making it possible for companies to provide more favorable credit terms to their customers, (5) Make it possible for companies to operate more efficiently because there is no difficulty in obtaining the goods or services needed. Starting from the background of these problems, it is necessary to try to carry out Training on Working Capital Needs Analysis & Preparation of Business Cash Projections for the People of Titi Putih Village, Fifty Coastal District, Coal Regency, North Sumatra. There are several partner problems that can be formulated, including: (1) businesses always get adequate profit margins but always face problems of lack of working capital, (2) always get loan offers from non-bank parties with high interest rates so that it is difficult to cover loans at certain periods and (3) difficulty estimating cash inflows and cash outflows in managed businesses (Mustika et al, (2021), (Rifqi, 2020), Ramadhani, 2021, Gea et al., 2022). Training on Working Capital Preparation for Titi Putih villagers by identifying Production budget allocations, Raw

Material Budgets, Labor Budgets and Sales Budgets so that the ideal Working Capital scheme with certain points of sale will generate predictable cash inflows so that people can avoid loans from loan sharks and banking institutions.

## 2. Methods

Related to the problems and programs that will be carried out to overcome the problems mentioned above, the solutions proposed to overcome and solve these problems are carried out by the method:

### 1. Socialization of Working Capital Model.

Socialization is carried out by presenting the working capital model scientifically.

### 2. Training on the use of Applied Excel applications.

The PKM implementation team together with the Community Empowerment Agency (BPM) of Titi Putih Village play a role together to facilitate the implementation of PKM for the implementation of the Applied Excel Application with the aim of providing a working capital model with variable Production budgets, Raw Material Budgets, Labor Budgets and Sales Budgets that can be used by the community / farmers. In this training, the Service Team also provided appropriate technology assistance to the community in the form of: Applied Excel application in the form of application video playback.

### 3. Strengthening Governance

This activity was carried out by providing training and application assistance to the Village Empowerment Agency (BPD) to make it easier for participants to understand the use of the easy-to-apply Applied Excel application.

### 4. Monitoring and evaluation

Monitoring and evaluating the application of the Applied Excel application on Working Capital.

## 3. Result and Discussion

The implementation of community service activities through the Research-Based Scheme program is carried out with the Community Empowerment Agency (BPM) of Titi Putih Village playing a role together to facilitate the implementation of PKM in the form of applied Excel Application training in the form of working capital model training with variable Production budget, Raw Material Budget, Labor Budget and Sales Budget that can be used by the community / farmers of Titi Putih Village. The current condition of revenue managed by BUMNAg is not clearly targeted. This condition encourages the implementation team to carry out community service activities with the following stages:

### 1. Socialization of PADes Increase

Socialization was carried out by presenting papers on the preparation of Working Capital and Cash Flow Preparation to villagers and community leaders of Titi Putih village. This can be seen on the following youtube link <https://www.youtube.com/watch?v=qd3cMk6jbfs&t=118s>

### 2. Applied Microsoft Excel Platform Introduction Training.

Training is provided to community leaders, young entrepreneurs and other villagers who have businesses to develop in the future. In this training, the Service Team presented how to introduce Excel Applied application features related to Working Capital Preparation by identifying Production budget allocations, Raw Material Budgets, Labor Budgets and Sales Budgets so that the ideal Working Capital scheme with certain points of sale will generate cash inflow. Furthermore, technical training is given so that the community is able to apply the model and calculate independently in each business selling their goods and services.

### 3. Strengthening Governance

This activity is carried out by providing training on Excel Applied application features related to Working Capital Preparation by identifying Production budget allocations, Raw Material Budgets, Labor Budgets and Sales Budgets so that the ideal Working Capital scheme with certain points of sale will generate cash inflows. The complete presentation can be seen on the following Online Newspaper and Youtube links:

- <https://www.sumut24.co/pelatihan-analisa-kebutuhan-modal-kerja-penyusunan-proyeksi-kas-usaha-masyarakat-desa-titi-putih-kecamatan-lima-puluh-pesisir-kabupaten-batubara-sumatera-utara/>
- <https://www.youtube.com/watch?v=qd3cMk6jbfs&t=118s>
- <https://www.youtube.com/watch?v=JGo6x8Gbe54&t=11s>

In the strengthening model, the speaker explained that the existence of working capital shows business liquidity or how much cash, receivables, availability of raw materials are faced with entrepreneurial obligations such as debts, taxes, and other costs. Net working capital is also explained regarding the difference between current assets or current assets whose use has been reduced by lancer liabilities (Andhika et al., 2021). The use of Working Capital to be used for various crucial business activities as a source of salary or employee wages that usually need to be given regularly. In addition, it is also

explained to form a company fund, to buy fixed assets that will be needed by the company such as houses, land, vehicles, and others. In addition, it can also be used to cover losses if the value of community business assets decreases

#### 4. Monitoring and evaluation

Monitoring and evaluating the ability of Titi Putih Batubara residents to analyze working capital and be able to predict cash flow. Based on the implementation of this training activity, it will be followed up in the form of becoming more proficient and accustomed to participants, residents of Titi Putih Village, Fifty Coastal District, Batubara Regency calculate adequate profit margins but always face the problem of lack of working capital. As for the considerations for the next stage:

1. The need for further training in the form of analysis of loan offers from non-bank parties with an analysis of the interest rates offered so that the people of Titi Putih can cover loans at certain periods.
2. The need to strengthen the introduction of Excel Applied application features related to Working Capital Preparation by identifying Production budget allocations, Raw Material Budgets, Labor Budgets and Sales Budgets so that the ideal Working Capital scheme with certain points of sale will generate cash inflows.

## 4. Conclusions and Suggestions

### 4.1. Conclusion

The conclusions that can be drawn from the activities of this community partnership program are:

1. Participants of the activity, namely residents of Titi Putih village, received training on Excel Applied application features related to Working Capital Preparation by identifying Production budget allocations, Raw Material Budgets, Labor Budgets and Sales Budgets so that the ideal Working Capital scheme with certain points of sale will generate cash inflows.
2. This activity has great potential as a pilot at the Coal District level so that it has the potential to revive the community's economy at the village level.
3. This training will support the vision and mission of village development of the Ministry of Village and the Village Community Empowerment Office of Coal Regency.

### 4.2. Advice

The suggestions given in this activity are as follows:

1. To the Partner Group to be able to implement the Applied Excel Digital Platform for residents of Titi Putih Village who run businesses.
2. To universities, to continue to carry out guidance in the future so that the residents of Titi Putih Village are able and independent so that they can improve the economic activity of Coal Regency in the future.
3. To the Titi Putih Village Government to periodically invite Community Service Institutions to conduct coaching for villagers and young entrepreneurs.

## 5. Acknowledgments

Community service for this professor service scheme is financed by NON PNBP funds from the University of North Sumatra for Fiscal Year 2022 Therefore, it is appropriate to express our highest gratitude to the Rector of the Universitas Sumatera Utara, the Chairman of the Community Service Institute and its staff and this Community Service Partner.

## REFERENCES

1. Ahangar, N. (2021). Is the relationship between working capital management and firm profitability non-linear in Indian SMEs?. *Small Enterprise Research*, 1-13.
2. Aidara, S., Mamun, A. A., Nasir, N. A. M., Mohiuddin, M., Nawi, N. C., & Zainol, N. R. (2021). Competitive Advantages of the Relationship between Entrepreneurial Competencies and Economic Sustainability Performance. *Sustainability*, 13(2), 864.
3. Altaf, N., & Shah, F. A. (2021). Working Capital and Capital Structure. In *Capital Structure Dynamics in Indian MSMEs* (pp. 61-74). Palgrave Macmillan, Singapore.
4. Andhika, R. S., Muda, I., & Erwin, K. (2021). Factors Affecting the Distribution of Working Capital Credit: A Case Study of Rural Banks in Indonesia. *The Journal of Asian Finance, Economics and Business*, 8(6), 121-132. <https://doi.org/10.13106/jafeb.2021.vol8.no6.0121>
5. Principal, S. H. M., Mishra, A., Sharma, J. K., Aarif, M., & Arwab, M. SMART AND INNOVATIVE IDEAS TO PROMOTE TOURISM FOR GLOBAL TRADE AND ECONOMIC GROWTH.
6. Ebrahimi, M., Attarilar, S., Gode, C., Kandavalli, S. R., Shamsborhan, M., & Wang, Q. (2023). Conceptual Analysis on Severe Plastic Deformation Processes of Shape Memory Alloys: Mechanical Properties and Microstructure Characterization. *Metals*, 13(3), 447.
7. J. K. S. Al-Safi, A. Bansal, M. Aarif, M. S. Z. Almahairah, G. Manoharan and F. J. Alotoum, "Assessment Based On IoT For Efficient Information Surveillance Regarding Harmful Strikes Upon Financial Collection," 2023 International Conference on Computer Communication and Informatics (ICCCI), Coimbatore, India, 2023, pp. 1-5, doi: 10.1109/ICCCI56745.2023.10128500.

8. Nagabhooshanam, N., ganapathy, N. B. S., Ravindra Murthy, C., Mohammed Saleh, A. A., & CosioBorda, R. F. (2023). Neural network based single index evaluation for SQL injection attack detection in health care data. *Measurement: Sensors*, 27, 100779. <https://doi.org/10.1016/j.measen.2023.100779>
9. Khan, S.I., Kaur, C., Al Ansari, M.S. *et al.* Implementation of cloud based IoT technology in manufacturing industry for smart control of manufacturing process. *Int J Interact Des Manuf* (2023). <https://doi.org/10.1007/s12008-023-01366-w>
10. Tidake, Vishal & Mazumdar, Nilanjan & Kumar, A. & Rao, B. & Fatma, Dr Gulnaz & Raj, I. (2023). Sentiment Analysis of Movie Review using Hybrid Optimization with Convolutional Neural Network in English Language. 1668-1673. 10.1109/ICAIS56108.2023.10073750.
11. Kaur, C., Panda, T., Panda, S., Al Ansari, A. R. M., Nivetha, M., & Bala, B. K. (2023, February). Utilizing the Random Forest Algorithm to Enhance Alzheimer's disease Diagnosis. In *2023 Third International Conference on Artificial Intelligence and Smart Energy (ICAIS)* (pp. 1662-1667). IEEE.
12. Abd Algani, Y. M., Marquez Caro, O. J., Robladillo Bravo, L. M., Kaur, C., Al Ansari, M. S., & Kiran Bala, B. (2023). Leaf disease identification and classification using optimized deep learning. *Measurement: Sensors*, 25, 100643. <https://doi.org/10.1016/j.measen.2022.100643>
13. Kandavalli, S. R., Wang, Q., Ebrahimi, M., Gode, C., Djavanroodi, F., Attarilar, S., & Liu, S. (2021). A brief review on the evolution of metallic dental implants: history, design, and application. *Frontiers in Materials*, 140.
14. C. Kaur, T. Panda, S. Panda, A. Rahman Mohammed Al Ansari, M. Nivetha and B. Kiran Bala, "Utilizing the Random Forest Algorithm to Enhance Alzheimer's disease Diagnosis," 2023 Third International Conference on Artificial Intelligence and Smart Energy (ICAIS), Coimbatore, India, 2023, pp. 1662-1667, doi: 10.1109/ICAIS56108.2023.10073852.
15. M. A. Tripathi, R. Tripathi, F. Effendy, G. Manoharan, M. John Paul and M. Aarif, "An In-Depth Analysis of the Role That ML and Big Data Play in Driving Digital Marketing's Paradigm Shift," 2023 International Conference on Computer Communication and Informatics (ICCCI), Coimbatore, India, 2023, pp. 1-6, doi: 10.1109/ICCCI56745.2023.10128357.
- A. Siddiqua, A. Anjum, S. Kondapalli and C. Kaur, "Regulating and monitoring IoT controlled solar power plant by ML," 2023 International Conference on Computer Communication and Informatics (ICCCI), Coimbatore, India, 2023, pp. 1-4, doi: 10.1109/ICCCI56745.2023.10128300.
16. M. Lourens, A. Tamizhselvi, B. Goswami, J. Alanya-Beltran, M. Aarif and D. Gangodkar, "Database Management Difficulties in the Internet of Things," 2022 5th International Conference on Contemporary Computing and Informatics (IC3I), Uttar Pradesh, India, 2022, pp. 322-326, doi: 10.1109/IC3I56241.2022.10072614.
17. Naidu, K. B., Ravi Prasad, B., Hassen, S. M., Kaur, C., Al Ansari, M. S., Vinod, R., Nivetha, M., & Kiran Bala, B. (2022). Analysis of Hadoop log file in an environment for dynamic detection of threats using machine learning. *Measurement: Sensors*, 24, 100545. <https://doi.org/10.1016/j.measen.2022.100545>
18. Dhas, D. S. E. J., Raja, R., Jannet, S., Wins, K. L. D., Thomas, J. M., & Kandavalli, S. R. (2023). Effect of carbide ceramics and coke on the properties of dispersion strengthened aluminium-silicon7-magnesium hybrid composites. *Materialwissenschaft und Werkstofftechnik*, 54(2), 147-157.
19. Prabha, C., Arunkumar, S. P., Sharon, H., Vijay, R., Niyas, A. M., Stanley, P., & Ratna, K. S. (2020, March). Performance and combustion analysis of diesel engine fueled by blends of diesel+ pyrolytic oil from Polyalthia longifolia seeds. In *AIP Conference Proceedings* (Vol. 2225, No. 1, p. 030002). AIP Publishing LLC.
20. Abd Algani, Y. M., Caro, O. J. M., Bravo, L. M. R., Kaur, C., Al Ansari, M. S., & Bala, B. K. (2023). Leaf disease identification and classification using optimized deep learning. *Measurement: Sensors*, 25, 100643.
21. Ratna, K. S., Daniel, C., Ram, A., Yadav, B. S. K., & Hemalatha, G. (2021). Analytical investigation of MR damper for vibration control: a review. *Journal of Applied Engineering Sciences*, 11(1), 49-52.
22. Abd Algani, Y. M., Ritonga, M., Kiran Bala, B., Al Ansari, M. S., Badr, M., & Taloba, A. I. (2022). Machine learning in health condition check-up: An approach using Breiman's random forest algorithm. *Measurement: Sensors*, 23, 100406. <https://doi.org/10.1016/j.measen.2022.100406>
23. Mourad, H. M., Kaur, D., & Aarif, M. (2020). Challenges Faced by Big Data and Its Orientation in the Field of Business Marketing. *International Journal of Mechanical and Production Engineering Research and Development (IJMPERD)*, 10(3), 8091-8102.
24. Ruban, S. R., Jayaseelan, P., Suresh, M., & RatnaKandavalli, S. (2020, December). Effect of textures on machining of carbon steel under dry cutting condition. In *IOP Conference Series: Materials Science and Engineering* (Vol. 993, No. 1, p. 012143). IOP Publishing.
25. Naidu, K. B., Prasad, B. R., Hassen, S. M., Kaur, C., Al Ansari, M. S., Vinod, R., ... & Bala, B. K. (2022). Analysis of Hadoop log file in an environment for dynamic detection of threats using machine learning. *Measurement: Sensors*, 24, 100545.
26. Abd Algani, Y. M., Vinodhini, G. A. F., Isabels, K. R., Kaur, C., Treve, M., Kiran Bala, B., Balaji, S., & Devi, G. U. (2022). Analyze the anomalous behavior of wireless networking using the big data analytics. *Measurement: Sensors*, 23, 100407. <https://doi.org/10.1016/j.measen.2022.100407>

27. Suman, P., Bannaravuri, P. K., Baburao, G., Kandavalli, S. R., Alam, S., ShanthiRaju, M., & Pulisheru, K. S. (2021). Integrity on properties of Cu-based composites with the addition of reinforcement: A review. *Materials Today: Proceedings*, 47, 6609-6613.
28. Kandavalli, S. R., Rao, G. B., Bannaravuri, P. K., Rajam, M. M. K., Kandavalli, S. R., & Ruban, S. R. (2021). Surface strengthening of aluminium alloys/composites by laser applications: A comprehensive review. *Materials Today: Proceedings*, 47, 6919-6925.
29. Sharma, Nisha, Anil Kumar Yadava, Mohd Aarif, Harishchander Anandaram, Ali Alalmai, and Chandradeep Singh. "Business Opportunities And Challenges For Women In The Travel And Tourism Industry During Pandemics Covid-19." *Journal of Positive School Psychology* (2022): 897-903.
30. Raja, R., Jegathambal, P., Jannet, S., Thanckachan, T., Paul, C. G., Reji, S., & Ratna, K. S. (2020, November). Fabrication and study of Al6061-T6 reinforced with TiO<sub>2</sub> nanoparticles by the process of friction stir processing. In *AIP Conference Proceedings* (Vol. 2270, No. 1, p. 030002). AIP Publishing LLC.
31. Kumar, B., & Kumar, P. (2022). Preparation of hybrid reinforced aluminium metal matrix composite by using ZrB<sub>2</sub>: A systematic review. *Materials Today: Proceedings*.
32. Kandavalli, S. R., Khan, A. M., Iqbal, A., Jamil, M., Abbas, S., Laghari, R. A., & Cheok, Q. (2023). Application of sophisticated sensors to advance the monitoring of machining processes: analysis and holistic review. *The International Journal of Advanced Manufacturing Technology*, 1-26.
33. Abd Algani, Y. M., Ritonga, M., Kiran Bala, B., Al Ansari, M. S., Badr, M., & Taloba, A. I. (2022). Machine learning in health condition check-up: An approach using Breiman's random forest algorithm. *Measurement: Sensors*, 23, 100406. <https://doi.org/10.1016/j.measen.2022.100406>
34. Mourad, H. M., Kaur, D., & Aarif, M. (2020). Challenges Faced by Big Data and Its Orientation in the Field of Business Marketing. *International Journal of Mechanical and Production Engineering Research and Development (IJMPERD)*, 10(3), 8091-8102.
35. Aarif, Mohd. "A STUDY ON THE ROLE OF HEALTHCARE INDUSTRY IN THE PROMOTING OF HEALTH TOURISM IN INDIA." *A CASE STUDY OF DELHI-NCR* (2018).
36. Naidu, K. B., Prasad, B. R., Hassen, S. M., Kaur, C., Al Ansari, M. S., Vinod, R., ... & Bala, B. K. (2022). Analysis of Hadoop log file in an environment for dynamic detection of threats using machine learning. *Measurement: Sensors*, 24, 100545.
37. Chen, C. L., Lin, Y. C., Chen, W. H., Chao, C. F., & Pandia, H. (2021). Role of Government to Enhance Digital Transformation in Small Service Business. *Sustainability*, 13(3), 1028.
38. Durst, S., & Gerstlberger, W. (2021). Financing Responsible Small-and Medium-Sized Enterprises: An International Overview of Policies and Support Programmes. *Journal of Risk and Financial Management*, 14(1), 10-21.
39. Ravikumar, K., Chiranjeevi, P., Manikanda Devarajan, N., Kaur, C., & Taloba, A. I. (2022). Challenges in internet of things towards the security using deep learning techniques. *Measurement: Sensors*, 24, 100473. <https://doi.org/10.1016/j.measen.2022.100473>
40. ER, M., & Nurmawati, D. (2021). Analysis of business process management capability and information technology in small and medium enterprises in the garment industry (multiple case studies in East Java, Indonesia). *The Electronic Journal of Information Systems in Developing Countries*, 87(1), e12154.
41. Gea, J. S., Butarbutar, M., & Young, I. (2022). How cash flow information determined and reported to external users in pandemic of COVID-19 era?. *International Journal of Health Sciences*, 6(S3), 431-451. <https://doi.org/10.53730/ijhs.v6nS3.5172> & <https://sciencescholar.us/journal/index.php/ijhs/article/view/5172>
42. Khan, M. A. I., Alam, S., & Syed, A. J. (2021). Correlation between the Profitability and Working Capital Practices: A Case Study in the Gulf Cooperation Council. *Journal of Asian Finance, Economics and Business*, 8(3), 0229-0236.
43. Khurana, S., Haleem, A., Luthra, S., & Mannan, B. (2021). Evaluating critical factors to implement sustainable oriented innovation practices: An analysis of micro, small, and medium manufacturing enterprises. *Journal of Cleaner Production*, 285, 125377.
44. Mustapa, A. N., & Mohamad, A. (2021). Malaysian Government Business Support and Assistance for Small and Medium Enterprises: A Case of COVID-19 Pandemic Crisis. In *Modeling Economic Growth in Contemporary Malaysia*. Emerald Publishing Limited.
45. Mustika, I & Muda, I (2021). Analysis of Accounting Information Systems in the Cash Flow Expenditure Cycle at UD. *Proceedings of the 1st International Conference on Social, Science, and Technology*, ICSST 2021, 25 November 2021, Tangerang, Indonesia. <http://dx.doi.org/10.4108/eai.25-11-2021.2318829> or <https://eudl.eu/pdf/10.4108/eai.25-11-2021.2318829>
46. Rajagopal, A. (2021). Understanding Micro and Small Enterprises. In *Epistemological Attributions to Entrepreneurial Firms* (pp. 1-31). Palgrave Macmillan, Cham.
47. Ramadhani, A, Lubis, S.A.M, (2021). Alternative Asset-Valuation And Income-Determination Models About Current Exit Price, Capitalised Or Present Value Of Expected Cash Flows. *Turkish Journal of Physiotherapy and Rehabilitation*. 32(3). 39758 - 39763. <https://turkijphysiotherrehabil.org/pub/pdf/321/32-1-4260.pdf>
48. Rifqi, A, Suciani, D, (2020). Cash Flow Statement for The Local Government In Indonesia. *Turkish Online Journal of Qualitative Inquiry*. 11(4). 1038-1043. <https://tojqi.net/index.php/journal/article/view/8220>